

GOVERNMENT STRUCTURE

The City of Detroit is located in Southeastern Michigan and is the nation’s tenth largest city based on the 2000 census. It is the central city of a metropolitan area with a population of 4.6 million. Detroit is the largest city in Michigan and comprises 46% of Wayne County’s population. Settled in 1701 and incorporated in 1815, Detroit today encompasses 139.6 square miles.

Pursuant to the provisions of the State Constitution, Detroit is a home rule city with significant independent powers. In accordance with the Charter, the governance of the City is organized in two branches: the executive branch, which is headed by the Mayor, and the legislative branch, which is composed of the City Council and its agencies. In addition, the City now finances and administers the 36th District Court, Michigan’s largest limited jurisdiction court. Under State legislation the Mayor is responsible to appoint 6 of 7 board members of the separate Detroit Public School jurisdiction, but this legislation sunsets in 2004.

The Mayor as chief executive of the City has control of and is accountable for the executive branch of City government. The Charter grants the Mayor broad managerial powers, including appointment of most department directors and deputy directors. The City Council, composed of nine members elected at large for 4-year terms, is the City’s legislative body. The City Council has the power to override the Mayor’s veto with a two-thirds majority of its members.

By Charter, voters of the City reserve the power to enact City ordinances by initiative, and to nullify City ordinances by referendum. These powers do not extend to the budget or to any ordinance for the appropriation of money. Financial operations of the City are carried out through the appointed positions of Finance Director (the Chief Financial Officer) and Budget Director. The Finance Director oversees most financial functions of the City, including coordinating financial activities, collecting and disbursing funds, accounting procedures, purchasing goods and services, and assessing property. The Budget Director is responsible for developing and monitoring program and service objectives, controlling and supervising expenditures of funds, long term financial planning, and assisting the Mayor in the preparation of the City’s annual budget and biennial long-term capital agenda.

The City’s fiscal year is July 1 through June 30. The City Charter prescribes the general content and process of developing the City’s annual budget. The City’s annual budget constitutes a financial plan for the next fiscal year, which is required to set forth estimated revenues from all sources and all appropriations. Proposed capital appropriations are included.

OPERATIONAL AND FINANCIAL POLICIES

In the Spring of 1995, the City began a shift to results-oriented program management and evaluation. A citywide vision, mission and goals were

stated, to frame the operational goals and objectives set by each City agency. A number of self-study techniques were subsequently introduced as tools to clarify and prioritize agency service objectives. Long-term operational and financial policies have been developed as a result.

The guiding principles used for operational policy decisions are:

- ◆ Standard of efficiency and effectiveness in service delivery
- ◆ Priority-setting to guide resource allocations, initially stated under the Kilpatrick Administration as “Kids, Cops and Clean.”
- ◆ Commitment to city service planning for vehicles, technology, city facilities, and all city resources, involving performance tracking, benchmarking and other information gathering over longer-term decision making horizons, and involving greater collaboration with community organizations, businesses, and all segments of Detroit
- ◆ Open communication of decision making, through surveys and reports

The guiding principles for financial policy decisions are:

- ◆ Balanced operations
- ◆ Recapture of City costs associated with fee based services
- ◆ Financial Reserves
- ◆ Tax Relief while maintaining essential services
- ◆ Permanent funding sources for cultural arts and public transportation
- ◆ Improved collections and new revenues
- ◆ maximal State and Federal revenues
- ◆ Improved financial reporting and management systems
- ◆ Self-sufficiency of Enterprise Funds
- ◆ Resource Recovery facility utilized to its full capacity
- ◆ Modernizing Public Lighting utility
- ◆ Internal five-year model to assess changing conditions and plan operational adjustments

| | |
|-------------------------------------|------------------------|
| Detroit City Council: | |
| Maryann Mahaffey, President | |
| Kenneth Cockrel, Jr., Pres. Pro Tem | Alonzo W. Bates |
| Sheila M. Cockrel | Barbara-Rose Collins |
| Kay Everett | Sharon McPhail |
| Brenda M. Scott | Alberta Tinsley-Talabi |
| City Clerk: | Jackie L. Currie |

For More Information, contact:
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1100 Coleman A. Young Municipal Center, Detroit, Mi 48226
All budget documents available at: www.ci.detroit.mi.us

City of Detroit, Michigan

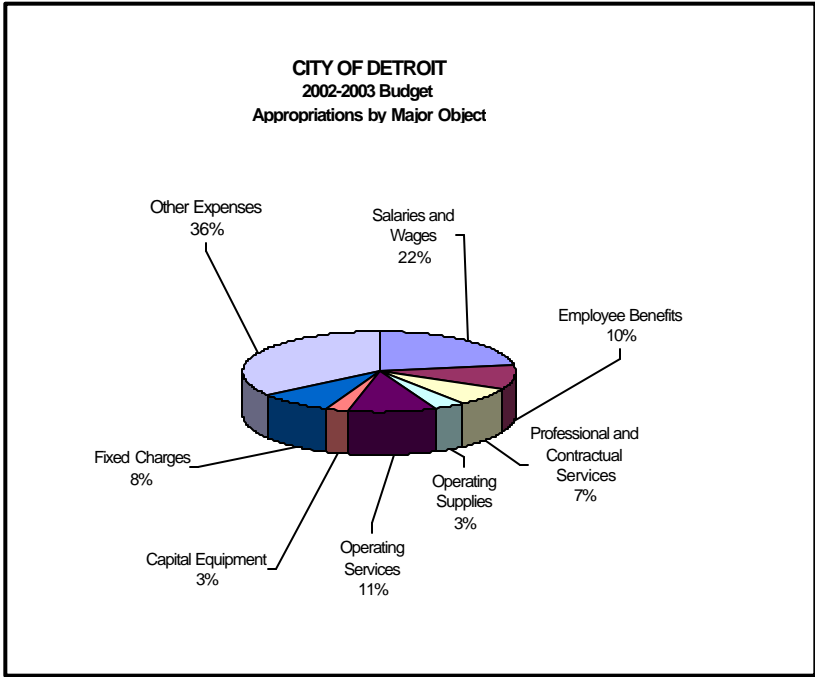
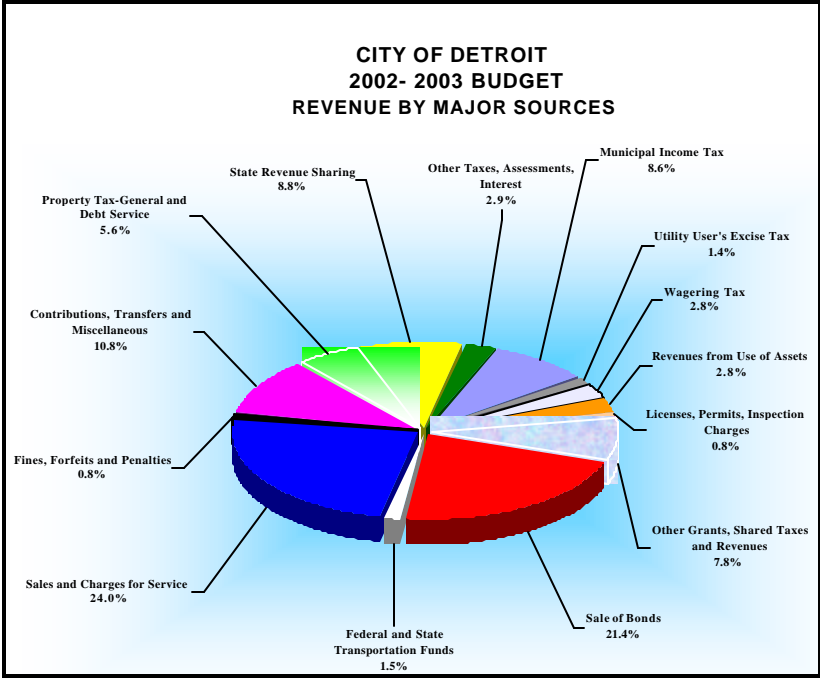


2002-2003 Fiscal Year
Budget-in-Brief

Kwame M. Kilpatrick, Mayor



| City of Detroit 2002 – 2003 Budget Appropriations and Revenues (in \$1,000) | | | | |
|--|-----------------------------------|-------------------------|-------------------|-----------------|
| | | Total Appropriations | Total Revenues | Net Tax Cost |
| General City Agencies | | | | |
| Executive Agencies | | | | |
| A11000 | Arts | \$713 | \$0 | \$713 |
| A12000 | Budget | 2,982 | 0 | 2,982 |
| A14000 | Civic Center | 25,239 | 10,379 | 14,860 |
| A15000 | Communication & Creative Services | 2,304 | 0 | 2,304 |
| A16000 | Consumer Affairs | 1,820 | 1,703 | 117 |
| A17000 | Cultural Affairs | 1,137 | 506 | 631 |
| A19000 | Department of Public Works | 210,307 | 75,505 | 134,802 |
| A21000 | Employment & Training | 87,828 | 87,691 | 137 |
| A22000 | Environmental Affairs | 2,786 | 230 | 2,556 |
| A23000 | Finance | 45,110 | 7,574 | 37,536 |
| A24000 | Fire | 156,797 | 10,020 | 146,777 |
| A25000 | Health | 99,629 | 72,944 | 26,685 |
| A26000 | Historical | 5,504 | 2,800 | 2,704 |
| A28000 | Human Resources | 28,607 | 11,797 | 16,810 |
| A29000 | Human Rights | 2,167 | 14 | 2,153 |
| A30000 | Human Services | 70,955 | 69,383 | 1,572 |
| A31000 | Information Technology Services | 39,848 | 3,095 | 36,753 |
| A32000 | Law | 29,336 | 3,811 | 25,525 |
| A33000 | Mayor's Office | 10,600 | 50 | 10,550 |
| A36000 | Planning & Development | 79,070 | 112,319 | (33,249) |
| A37000 | Police | 366,583 | 88,795 | 277,788 |
| A38000 | Public Lighting | 71,384 | 60,612 | 10,772 |
| A39000 | Recreation | 61,150 | 13,826 | 47,324 |
| A40000 | Senior Citizens | 2,171 | 1,028 | 1,143 |
| A44000 | Zoological Institute | 16,048 | 11,417 | 4,631 |
| Legislative Agencies | | | | |
| A50000 | Auditor General | 3,107 | 200 | 2,907 |
| A51000 | Board of Zoning Appeals | 969 | 120 | 849 |
| A52000 | City Council | 16,586 | 2,438 | 14,148 |
| A53000 | Ombudsperson | 1,320 | 0 | 1,320 |
| A70000 | City Clerk | 4,434 | 0 | 4,434 |
| A71000 | Department of Elections | 10,529 | 197 | 10,332 |
| A60000 | 36 th District Court | 49,887 | 17,804 | 32,083 |
| A35000 | Non-Departmental | 309,058 | 1,148,522 | (839,464) |
| Total General City Agencies | | 1,815,967 | 1,814,779 | 1,188 |
| A18000 | Debt Services | 64,154 | 64,154 | 0 |
| Enterprise Agencies | | | | |
| A10000 | Airport | 4,184 | 4,184 | 0 |
| A13000 | Buildings & Safety Engineering | 36,792 | 36,792 | 0 |
| A20000 | Department of Transportation | 183,665 | 183,665 | 0 |
| A27000 | Housing | 78,000 | 78,000 | 0 |
| A34000 | Municipal Parking | 47,040 | 48,228 | (1,188) |
| A41000 | Water | 636,314 | 636,314 | 0 |
| A42000 | Sewerage | 878,316 | 878,316 | 0 |
| A72000 | Library | 38,164 | 38,164 | 0 |
| Total Enterprise Agencies | | 1,902,476 | 1,903,664 | (1,188) |
| GRAND TOTAL | | | | |
| | | 3,782,597 | 3,782,597 | 0 |



| City of Detroit 2002 – 2003 Budget Budgeted Positions | | | | |
|---|-----------------------------------|------------------|-------------------|--------|
| | | City Financed | Grant Financed | TOTAL |
| EXECUTIVE AGENCIES | | | | |
| 12 | Budget | 32 | 0 | 32 |
| 14 | Civic Center | 96 | 0 | 96 |
| 15 | Communication & Creative Services | 20 | 0 | 20 |
| 16 | Consumer Affairs | 25 | 0 | 25 |
| 17 | Cultural Affairs | 5 | 0 | 5 |
| 19 | Department of Public Works | 1,280 | 81 | 1,361 |
| 21 | Employment & Training | 0 | 97 | 97 |
| 22 | Environmental Affairs | 37 | 0 | 37 |
| 23 | Finance | 554 | 0 | 554 |
| 24 | Fire – Civilian | 469 | 0 | 469 |
| Fire – Uniform | | 1,431 | 0 | 1,431 |
| Fire – Total | | 1,900 | 0 | 1,900 |
| 25 | Health | 489 | 157 | 646 |
| 26 | Historical | 45 | 0 | 45 |
| 28 | Human Resources | 409 | 0 | 409 |
| 29 | Human Rights | 30 | 0 | 30 |
| 30 | Human Services | 13 | 163 | 176 |
| 31 | Information Technology Services | 165 | 0 | 165 |
| 32 | Law | 217 | 0 | 217 |
| 33 | Mayor's Office | 101 | 0 | 101 |
| 36 | Planning & Development | 77 | 213 | 290 |
| 37 | Police – Civilian | 645 | 3 | 648 |
| Police – Uniform | | 4,165 | 98 | 4,263 |
| Police – Total | | 4,810 | 101 | 4,911 |
| 38 | Public Lighting | 312 | 0 | 312 |
| 39 | Recreation | 817 | 1 | 818 |
| 40 | Senior Citizens | 7 | 4 | 11 |
| 44 | Zoological Institute | 177 | 0 | 177 |
| LEGISLATIVE AGENCIES | | | | |
| 50 | Auditor General | 26 | 0 | 26 |
| 51 | Board of Zoning Appeals | 17 | 0 | 17 |
| 52 | City Council | 99 | 7 | 106 |
| 53 | Ombudsperson | 11 | 0 | 11 |
| 70 | City Clerk | 30 | 0 | 30 |
| 71 | Election Commission | 109 | 0 | 109 |
| JUDICIAL AGENCY | | | | |
| 60 | 36 th District Court | 508 | 0 | 508 |
| OTHER AGENCY | | | | |
| 35 | Non-Departmental | 38 | 0 | 38 |
| ENTERPRISE AGENCIES | | | | |
| 10 | Airport | 24 | 0 | 24 |
| 13 | Buildings & Safety Engineering | 321 | 40 | 361 |
| 20 | Department of Transportation | 1,838 | 0 | 1,838 |
| 27 | Housing | 442 | 0 | 442 |
| 34 | Municipal Parking | 133 | 0 | 133 |
| 41 | Water | 2,411 | 0 | 2,411 |
| 42 | Sewerage | 1,477 | 0 | 1,477 |
| 72 | Library | 475 | 0 | 475 |
| GRAND TOTAL | | 19,577 | 864 | 20,441 |